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## **Session Outline**

- · Defining the broker-landlord relationship
- Level 1 segregation: Trust and business funds
- Level 2 segregation: Owners' funds
- Level 3 segregation: Security deposits
- Level 4 segregation: Final month's rent



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# Defining the relationship

- To manage on behalf of 3<sup>rd</sup> party for gain = broker
- Owner is the principal, broker is the agent
- While duties usually defined in property management agreement, common law, statutes and regulations define obligation



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# Level 1: Trust and business

- Implies duty of care and trust to every person on whose behalf funds are kept
- · Separate, appropriately designated account
- No commingling (some states have limits)
- No conversion
- All income to broker first then to agents
- All funds must be accounted for separately from business

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# Level 2: Owner funds

- Your fiduciary duty is to each owner INDIVIDUALLY
- Practically the owner experience should be single client experience – especially when it comes to money
- "Pool" trust accounts and third-party settlement accounts can create cross funding scenarios



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- Landlord and tenant laws often refer to "landlord or landlord's agent shall" implies that agents must act in the same manner
- Florida example: "the landlord shall not commingle such moneys with any other funds of the landlord..."
- Cannot be held in the same 'bucket' as rental receipts
- You need to be able to account on behalf of each owner INDIVIDUALLY to each tenant INDIVIDUALLY

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### Level 4: Last month's rent • Common practice to pay over to the landlord when received • Some agents take the last month's rent as their placement fee • Neither has at that time been earned and the funds technically are still the tenant's

- Another Florida example: "landlord or landlord's agent may disburse advance rents from the deposit account to the landlord's benefit when the advance rental period commences"
- "The landlord shall not commingle such monies... or in any way make use of such moneys until actually due to the landlord"

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# What happens when I don't?

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#### 1. Commingling

- Mixing personal & business funds
- · Mixing security deposit (tenant) funds with rental receipts (landlord)

#### 2. Conversion

Paying expenses from funds you have not earned yet (last month)

· Paying business expenses (including sales associates) from trust

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# What happens when I don't? Failing fiduciary responsibility Cross-funding between properties Funding operational expenses from deposit funds Unable to account for funds down to property level

# Things to think about...

- Am I ringfencing each property from the losses of others?
- Are my security deposits separate, but also visible?
- Am I ringfencing each tenant's deposit in the same way?
- What is my policy on last month's rent?
- I can account for overall funds, but can I account for all different fund types (rent, security deposit and last month's rent) on a per-property level?
- How do I balance these responsibilities with trying to manage a business?

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# If you want to reach out!

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